

Clearview Township

2021-2025 Draft Budget



CLEARVIEW

2021 Municipal Budget Breakdown

- ▶ Total 2021 budget including requisitions for the County and School Boards = \$42.6 Million
 - \$19.7 Million to Operations
 - \$22.9 Million to Capital

This represents a net overall tax increase of approximately 1.59%



Breakdown of each 2021 Tax Dollar

- ▶ The township retains \$0.51 of each tax dollar collected

<i>Services From</i>	<i>Tax Dollar Breakdown</i>
Clearview	0.51 cents
Service Partners (County of Simcoe, OPP & NVCA)	0.32 cents
Education	0.17 cents



Estimated Tax for the Average Home

- ▶ The Average home in Clearview is assessed at \$307,000 (MPAC)

<i>Services From</i>	<i>Estimated Tax</i>	<i>Estimated Percentage Increase</i>	<i>Estimated Dollar Increase</i>
Clearview	\$1,822	3.00%	\$58
Policing (OPP)	\$ 272	0.00%	\$0
Simcoe County	\$ 839	0.00%	\$0
School Boards	\$ 465	-1.00%	-\$5
Total	\$3,250		\$53

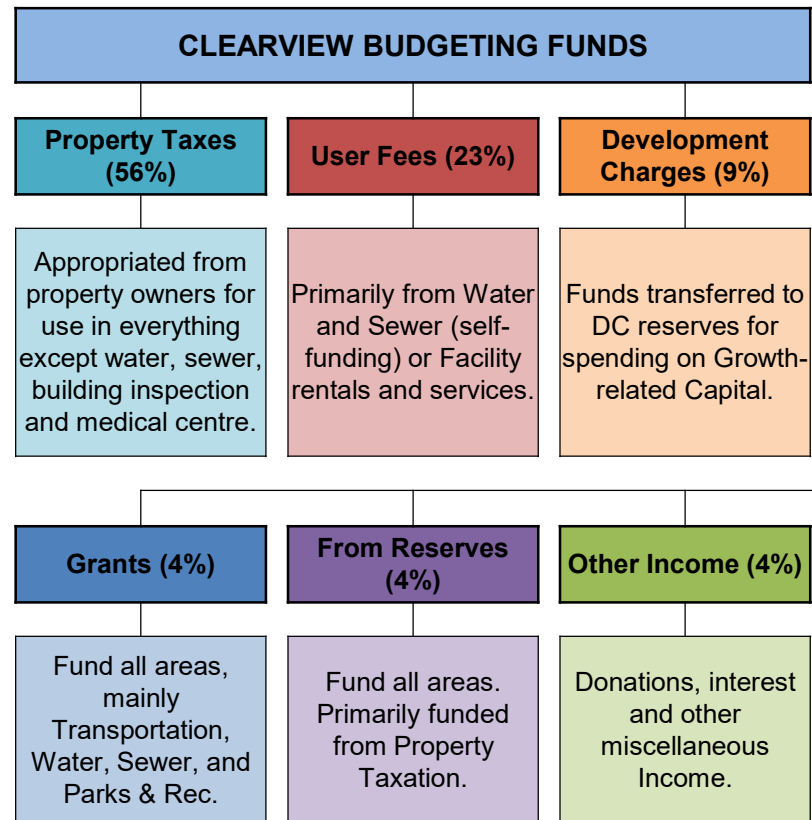


Where do our revenues come from

▶ Property Tax	56%
▶ User Fees	23%
▶ Development Charges	9%
▶ Grants	4%
▶ Reserve Transfers	4%
▶ Other Income	4%



Revenues



Breakdown by Department – Clearview portion of each tax \$1

▶ Public Works	\$0.22
▶ Parks, Recreation & Culture	\$0.08
▶ Fire & Emergency Services	\$0.07
▶ General Administration	\$0.06
▶ Library	\$0.04
▶ Planning	\$0.02
▶ Information Technology	\$0.01
▶ By-Law Enforcement	\$0.01



Department Highlights

▶ **Council & Administration**

- Cemetery Management Software
- Urban Canopy Reserve
- Accessibility Improvements for Council Chambers
- Downtown Beautification Continues
- Joint Physician Recruitment taskforce
- Affordable Senior Housing Reserve continues



Department Highlights

▶ **Fire & Emergency Services**

- New Lowell Hall Replacement
- Ongoing SCBA Replacement
- Fire Master Plan

▶ **Parks & Recreation**

- Station Park Redevelopment continues
- Nottawa Ball Park Pavilion Design
- Stayner Arena & Library Landscaping



Department Highlights

▶ **Public Works**

- Bridge replacement (BR309b-72 & BR146-23)
- \$200,000 for the installation and replacement of sidewalks
- Additional \$200,000 set aside for gravel maintenance
- Hogback Road Signal Light
- CR91 Speed Sign
- Rural Intersection Painting

▶ **Roads scheduled for paving or repairs in 2021:**

- Mary Street – Francis to Nelson
- Centreline Road – CR9 to south 1,000m
- Hogback Road – Adj-Tos Townline to 6/7 sideroad
- Locke Avenue – Hwy 26 to Jonathan Court
- 30/31 SR Nottawasaga – CR124 to 10th concession
- Sutherland Street – Quebec to Centre St
- Riverside Drive – Engineering & Design
- Concession 10 – CR91 north
- Centreline Road – CR9 to Concession 7 survey & Design



Department Highlights

- ▶ Water & Sewer (self-funded)
 - Klondike Park Road Well sit development
 - Stayner Main Street water service replacement
 - Creemore Well Water Supply Investigation



2021 General Operating Summary

Net Operating Budget Dollars Requested				
	2020		2021	
Administration	\$	1,818,274	\$	1,943,750
Economic Development	\$	123,000	\$	108,000
Information Services	\$	355,200	\$	366,000
Fire	\$	1,931,000	\$	1,914,800
Building	\$	-	\$	-
Bylaw	\$	232,200	\$	244,031
Public Works	\$	5,392,600	\$	5,577,300
Parks	\$	2,010,500	\$	2,136,134
Library	\$	980,700	\$	1,016,520
Planning	\$	563,400	\$	613,500
Medical Centre	\$	-	\$	-
Total		\$13,406,874		\$13,920,035

Net Increased Operating Dollars Requested				
	2020		2021	
Administration			\$	125,476
Economic Development			\$	(15,000)
Information Services			\$	10,800
Fire			\$	(16,200)
Building			\$	-
Bylaw			\$	11,831
Public Works			\$	184,700
Parks			\$	125,634
Library			\$	35,820
Planning			\$	50,100
Medical Centre			\$	-
Total				\$513,161

Municipal Tax Increase Requested for Operating		
	2020	2021
Administration		0.85%
Economic Development		-0.10%
Information Services		0.07%
Fire		-0.11%
Building		0.00%
Bylaw		0.08%
Public Works		1.26%
Parks		0.85%
Library		0.24%
Planning		0.34%
Medical Centre		0.00%
Total		3.49%

2021 General Capital Budget Summary

Net Capital Budget Dollars Requested		
	2020	2021
Administration	\$ 49,500	\$ 29,500
Economic Development	\$ -	\$ -
Information Services	\$ 29,500	\$ 29,500
Fire	\$ 131,000	\$ 155,000
Building	\$ -	\$ -
Bylaw	\$ -	\$ -
Public Works	\$ 807,800	\$ 983,630
Parks	\$ 134,000	\$ 135,000
Library	\$ 90,700	\$ 91,920
Planning	\$ -	\$ -
Medical Centre	\$ -	\$ -
Total	\$1,242,500	\$1,424,550

Net Increased Capital Dollars Requested		
	2020	2021
Administration		\$ (20,000)
Economic Development		\$ -
Information Services		\$ -
Fire		\$ 24,000
Building		\$ -
Bylaw		\$ -
Public Works		\$ 175,830
Parks		\$ 1,000
Library		\$ 1,220
Planning		\$ -
Medical Centre		\$ -
Total		\$182,050

Municipal Tax Increase Requested for Capital		
	2020	2021
Administration		-0.14%
Economic Development		0.00%
Information Services		0.00%
Fire		0.16%
Building		0.00%
Bylaw		0.00%
Public Works		1.20%
Parks		0.01%
Library		0.01%
Planning		0.00%
Medical Centre		0.00%
Total		1.24%

2021 General Operating and Capital Budget Summary

Net Operating and Net Capital Dollars Requested		
	2020	2021
Administration	\$ 1,867,774	\$ 1,973,250
Economic Development	\$ 123,000	\$ 108,000
Information Services	\$ 384,700	\$ 395,500
Fire	\$ 2,062,000	\$ 2,069,800
Building	\$ -	\$ -
Bylaw	\$ 232,200	\$ 244,031
Public Works	\$ 6,200,400	\$ 6,560,930
Parks	\$ 2,144,500	\$ 2,271,134
Library	\$ 1,071,400	\$ 1,108,440
Planning	\$ 563,400	\$ 613,500
Medical Centre	\$ -	\$ -
Total	\$14,649,374	\$15,344,585
Net Operating and Net Capital Increased Dollars Requested		
	2020	2021
Administration		\$ 105,476
Economic Development		\$ (15,000)
Information Services		\$ 10,800
Fire		\$ 7,800
Building		\$ -
Bylaw		\$ 11,831
Public Works		\$ 360,530
Parks		\$ 126,634
Library		\$ 37,040
Planning		\$ 50,100
Medical Centre		\$ -
Total		\$695,211
Plus increase in taxes refunded by assessment change		\$0
Less property tax base increase from new growth (est.)		-\$209,538
Total Clearview Tax increase (est.)		\$485,673
Municipal Tax Increase Requested for Operating and Capital		
	2020	2021
Administration		0.72%
Economic Development		-0.10%
Information Services		0.07%
Fire		0.05%
Building		0.00%
Bylaw		0.08%
Public Works		2.45%
Parks		0.86%
Library		0.25%
Planning		0.34%
Medical Centre		0.00%
Total		4.73%
Plus increase in taxes refunded by assessment change		0.00%
Less property tax base increase from new growth (est.)		-1.43%
Total Clearview Tax increase (est.)		3.30%
Clearview Tax Increase (est.)		3.30%
Policing (OPP) Tax Increase (est.)		-0.16%
Simcoe County Tax Increase (est.)		0.00%
Education Tax Increase (est.)		-1.00%
Net Tax Increase (est.)		1.59%

2021 **Township of Clearview Proposed CAPITAL Projects**

2021

Capital Expenditures Investment in Infrastructure		Sources of Financing										Total
Dept.	Project Description	Budget	Taxation/ User Fees	Grants Subsidies	Developer Contribs	Municipal Act	Other Revenues	DCs	Oth Res Fund Def Rev	Reserves	Debentures	
Project #												
	Office Equipment Replacemet	\$ 30,000								\$ 30,000		\$ 30,000
	Council Chambers Renovation	\$ 75,000								\$ 75,000		\$ 75,000
	General Administration Sub-total	\$ 105,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 105,000	\$ -	\$ -
	Information Services											
	Computer Replacement	\$ 25,000	\$ 25,000									\$ 25,000
	Printer Replacement	\$ 1,000	\$ 1,000									\$ 1,000
	Other Computer Equipment	\$ 3,500	\$ 3,500									\$ 3,500
	Networking Equipment * 3	\$ 30,000	\$ -							\$ 30,000		\$ 30,000
	Replace EOC Server	\$ 20,000	\$ -							\$ 20,000		\$ 20,000
	Information Services Sub-total	\$ 79,500	\$ 29,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 260,000	\$ -	\$ -
	Fire and Emergency Services											
	Emergency Services											
	Fire Protection Services											
	New Lowell Fire Hall	\$ 1,350,000								\$ 350,000	\$ 1,000,000	\$ 1,350,000
	Station 4 Renovation	\$ 45,000	\$ 45,000									\$ 45,000
	Bunker Gear	\$ 40,000	\$ 40,000									\$ 40,000
	Fire Hose	\$ 10,000	\$ 10,000									\$ 10,000
	Equipment	\$ 60,000	\$ 60,000									\$ 60,000
	Fire and Emergency Sub-total	\$ 1,505,000	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 350,000	\$ 1,000,000	\$ -
	Building Inspection											
	Building Inspection Sub-total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Municipal By-law Enforcement											
	By-law and Crossing Guards Sub-total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Public Works											
	Admin, Bldg, and Equip											
	TR 8 - 2004 Ford F450	\$ 80,000								\$ 80,000		\$ 80,000
	TR 42 - 2008 International	\$ 290,000								\$ 290,000		\$ 290,000
	TR 46 - 2010 Ford	\$ 40,000								\$ 40,000		\$ 40,000
	TR 47 - 2010 Ford	\$ 40,000								\$ 40,000		\$ 40,000
	TR 55 - 2001 International	\$ 120,000								\$ 120,000		\$ 120,000
	BH 5 - 2005 Backhoe	\$ 180,000								\$ 180,000		\$ 180,000
	Traffic Control Signs	\$ 12,000	\$ 12,000									\$ 12,000
	New Lowell PW Building	\$ 1,350,000								\$ 350,000	\$ 1,000,000	\$ 1,350,000
	Bridges											
	220a-60 - Blue Mountain/Clearview Townline - Monitor Structure, Feasibility Study of Options, Design	\$ 76,000								\$ 76,000		\$ 76,000
	309b-72 - Mulmur-Nottawasaga Townline - Replacement	\$ 450,000								\$ 450,000		\$ 450,000
	146-23 - Centre Line Road - Replacement	\$ 880,000								\$ 880,000		\$ 880,000
	324-01 - Concession 2 Sunnidale - Closure of Bridge	\$ 10,000								\$ 10,000		\$ 10,000

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Project #	Dept.	Project Description	Budget	Taxation/ User Fees	Grants Subsidies	Developer Contribs	Municipal Act	Other Revenues	DCs	Oth Res Fund Def Rev	Reserves	Debentures	Total	
		Road Construction												
		Mary St- Francis to Nelson	\$ 157,000		\$ 15,700	\$ 141,300							\$ 157,000	OCIF & Developers
		Centreline Road - County Road 9 to South 1000 metres	\$ 980,000	\$ 760,630							\$ 219,370		\$ 980,000	Budgeted Items Reserve
		Hogback Road - Adj-Tos Townline to 6/7 Sideroad	\$ 475,000								\$ 475,000		\$ 475,000	Gas Tax
		Locke Ave - Highway 26 to Jonathan Court	\$ 648,000	\$ 191,000		\$ 457,000							\$ 648,000	
		30/31 Sideroad Nottawasaga - County Road 124 to 10th Concession	\$ 380,000								\$ 380,000		\$ 380,000	Gas Tax
		Sutherland Street - Quebec to Warden	\$ 262,000		\$ 26,200	\$ 235,800							\$ 262,000	OCIF & Developers
		Sutherland Street - Warden to Centre St	\$ 159,000		\$ 15,900	\$ 143,100							\$ 159,000	
		Riverside Drive - Engineering & Design	\$ 120,000								\$ 120,000		\$ 120,000	Gas Tax
		Concession 10 - County Road 91 north	\$ 500,000								\$ 500,000		\$ 500,000	Gas Tax (2 * 500,000 year project)
		Centreline Road - County Road 9 to Concession 7 - Survey & Design	\$ 70,000								\$ 70,000		\$ 70,000	Gas Tax
			\$ -										\$ -	
		Sidewalks												
		Sidewalk Construction	\$ 200,000		\$ 200,000								\$ 200,000	OCIF
			\$ -										\$ -	
			\$ -										\$ -	
		Street Lights												
		Street Lights (Audible)	\$ 100,000	\$ -	\$ 20,000						\$ 80,000		\$ 100,000	Gas Tax & Modernization Grant
		Hogback Road Signal Light	\$ 20,000	\$ 20,000									\$ 20,000	
		Public Works Sub-total	\$ 7,599,000	\$ 983,630	\$ 277,800	\$ 977,200	\$ -	\$ -	\$ -	\$ -	\$ 4,360,370	\$ 1,000,000		
		Parks and Recreation												
		Zero Turn Mower	\$ 15,000						\$ 15,000				\$ 15,000	
		Stayner Arena												
		Office Roof Repairs	\$ 25,000	\$ 25,000									\$ 25,000	
		Lobby Flooring	\$ 100,000	\$ 100,000									\$ 100,000	
		Landscaping	\$ 100,000								\$ 100,000		\$ 100,000	Sale of Stayner Library Branch
		Creemore Arena												
		Stayner Pool												
		Creemore Arena	\$ -											
		Stayner Parks												
		Station Park Redevelopment Stage 1	\$ 250,000								\$ 250,000		\$ 250,000	Gas Tax
		Creemore Parks												
		Mad River Park Upgrade	\$ 20,000		\$ 10,000					\$ 10,000			\$ 20,000	
			\$ -										\$ -	
		New Lowell Parks												
		Other Parks												
		Small Hall AODA Renovations	\$ 4,000,000					\$ 2,750,000				\$ 1,250,000	\$ 4,000,000	Hall Board Reserve
		Duntroon Hall Furnace	\$ 10,000								\$ 10,000		\$ 10,000	Tax Stabilization Reserve
		Nottawa Ball Park Pavillion design	\$ 20,000								\$ 20,000		\$ 20,000	Parks Equipment Reserve
		Other Parks												
		Trails												
		Trails Construction	\$ 30,000	\$ 10,000							\$ 20,000		\$ 30,000	Budgeted Items Reserve
		Parks and Recreation Sub-total	\$ 4,570,000	\$ 135,000	\$ 10,000	\$ -	\$ -	\$ 2,750,000	\$ 15,000	\$ 10,000	\$ 400,000	\$ 1,250,000		

2021 Township of Clearview Proposed CAPITAL Projects

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Project #	Dept.	Project Description	Budget	Taxation/ User Fees	Grants Subsidies	Developer Contribs	Municipal Act	Other Revenues	DCs	Oth Res Fund Def Rev	Reserves	Debentures	Total
Library Services													
		Computers	\$ 6,000	\$ 6,000									\$ 6,000
		Materials	\$ 85,920	\$ 85,920									\$ 85,920
		Library Services Sub-total	\$ 91,920	\$ 91,920	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		General Capital Projects Total	\$ 13,950,420	\$ 1,395,050	\$ 287,800	\$ 977,200	\$ -	\$ 2,750,000	\$ 15,000	\$ 10,000	\$ 5,475,370	\$ 3,250,000	
Municipal Waterworks													
Admin, Bldg, Equipment													
		Laptop Replacement (2)	\$ 8,000	\$ 8,000									\$ 8,000
		Hydrants Valves CR & ST combined	\$ 14,500	\$ 14,500									\$ 14,500
Stayner Waterworks													
		Observation well level loggers (x2)	\$ 3,210	\$ 3,210									\$ 3,210
		KPR Well site and reservoir: studies and permits	\$ 1,072,642			\$ 1,072,642							\$ 1,072,642
		KPR transmission main: engineering studies and pe	\$ 29,500			\$ 29,500							\$ 29,500
		KPR Well Site and reservoir: Design	\$ 450,000			\$ 450,000							\$ 450,000
		KPR transmission main: Design	\$ 330,000			\$ 330,000							\$ 330,000
		KPR well site and reservoir: Construction											
		KPR transmission main: Construction											
		Main Street Water Service Replacment	\$ 60,000	\$ 60,000									\$ 60,000
Creemore Waterworks													
		1500 m3/day Well water Supply	\$ 1,338,800					\$ 1,338,800					\$ 1,338,800
		1500 m3/day Well Pumphouse	\$ 3,315,000					\$ 3,315,000					\$ 3,315,000
		Well Supply Investigation	\$ 140,000					\$ 140,000					\$ 140,000
		200 mm Mary St. George St. to WWTP Watermain	\$ 240,000	\$ 240,000									\$ 240,000
		150 mm Mary St. Caroline to Elizabeth 130m	\$ 73,400			\$ 73,400							\$ 73,400
		150 mm Mary St. Elizabeth to Edward 100m	\$ 56,100		\$ 56,100								\$ 56,100
		150 mm Mary St. Edward to George St. 120m	\$ 67,300			\$ 67,300							\$ 67,300
New Lowell Waterworks													
		Pressure tanks 7,8,9,10	\$ 6,420	\$ 6,420									\$ 6,420
		Cell 1 level transducer	\$ 4,000	\$ 4,000									\$ 4,000
Nottawa Waterworks													
		Chlorine pumps x 2	\$ 9,628	\$ 9,628									\$ 9,628
		Pressure tanks 1,2	\$ 3,210	\$ 3,210									\$ 3,210
		Observation well level logger	\$ 1,605	\$ 1,605									\$ 1,605
Colling-Woodlands Waterworks													
		Chlorine pumps x 2	\$ 9,628	\$ 9,628									\$ 9,628
Buckingham Woods Waterworks													
		Chlorine pumps x 2	\$ 9,628	\$ 9,628									\$ 9,628
		Pressure tanks 1,2	\$ 3,209	\$ 3,209									\$ 3,209
		PLC SCADA/HMI Integration	\$ 40,000	\$ 40,000									\$ 40,000
		HLP # 2 VFD	\$ 5,000	\$ 5,000									\$ 5,000
		Replace Well #1 (pending test)	\$ 30,252	\$ 30,252									\$ 30,252
		Municipal Waterworks Sub-Total	\$ 7,321,032	\$ 448,290	\$ 56,100	\$ 2,022,842	\$ -	\$ -	\$ 4,793,800	\$ -	\$ -	\$ -	\$ 7,321,032

2021 **Township of Clearview Proposed CAPITAL Projects**

2021

Capital Expenditures Investment in Infrastructure		Sources of Financing											
Project #	Dept.	Project Description	Budget	Taxation/ User Fees	Grants Subsidies	Developer Contribs	Municipal Act	Other Revenues	DCs	Oth Res Fund Def Rev	Reserves	Debentures	Total
		Municipal Wastewater Services											
		Admin, Building & Equipment											
		Stayner Wastewater											
		COD Reactor	\$ 2,060	\$ 2,060									\$ 2,060
		DO Air Compressor	\$ 500	\$ 500									\$ 500
		Sludge Depth Recorder	\$ 309	\$ 309									\$ 309
		Influent Splitter Box Engineering Design	\$ 20,000	\$ 20,000									\$ 20,000
		Blower #1 or #2	\$ 50,000	\$ 50,000									\$ 50,000
		SPS # 1 Grinder Pump	\$ 20,000	\$ 20,000									\$ 20,000
		Telescopic Valve x 2	\$ 18,970	\$ 18,970									\$ 18,970
		Slide Gate Valves x 4	\$ 25,000	\$ 25,000									\$ 25,000
		Lamont Creek Milltronics Bridge	\$ 5,000	\$ 5,000									\$ 5,000
		Mowat to Sunnidale Sewermain design	\$ 155,000			\$ 155,000							\$ 155,000
		Locke 26 to Jonathan Sewermain	\$ 210,000				\$ 210,000						\$ 210,000
		Sunnidale Street Sewer (Design)	\$ 165,000			\$ 165,000							\$ 165,000
		Creemore Wastewater											
		COMPUTER #1	\$ 5,000	\$ 5,000									\$ 5,000
		PLC UPGRADES	\$ 40,000	\$ 40,000									\$ 40,000
		WAS PUMP	\$ 5,000	\$ 5,000									\$ 5,000
		VACUUM PUMP	\$ 3,500	\$ 3,500									\$ 3,500
		RAS PUMP	\$ 10,000	\$ 10,000									\$ 10,000
		MICROSCOPE	\$ 5,000	\$ 5,000									\$ 5,000
		PRESSURE TRANSMITTER 1 - 11	\$ 5,500	\$ 5,500									\$ 5,500
		CYCLIC AIR VALVE (2)	\$ 12,000	\$ 12,000									\$ 12,000
		THICKENER PERMEATER	\$ 4,000	\$ 4,000									\$ 4,000
		THICKENER BACKFLOW	\$ 5,000	\$ 5,000									\$ 5,000
		AIR COMPRESSOR # 1	\$ 2,400	\$ 2,400									\$ 2,400
		pH GUAGE	\$ 2,000	\$ 2,000									\$ 2,000
		CHOPPER PUMP	\$ 40,000	\$ 40,000									\$ 40,000
		BLOWER	\$ 40,000	\$ 40,000									\$ 40,000
		UPGRADED SCREEN	\$ 460,000	\$ 460,000									\$ 460,000
		MEMBRANE CASSETTES X 4	\$ 286,000	\$ 286,000									\$ 286,000
		ADDITIONAL MONIOTORING EQUIPMENT	\$ 60,000	\$ 60,000									\$ 60,000
		Municipal Waterworks Sub-Total	\$ 1,657,239	\$ 1,127,239	\$ -	\$ 320,000	\$ 210,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,657,239
		Municipal Water & Wastewater Total	\$ 8,978,271	\$ 1,575,529	\$ 56,100	\$ 2,342,842	\$ 210,000	\$ -	\$ 4,793,800	\$ -	\$ -	\$ -	



Township of Clearview

2021 Projected Discretionary Reserves

	2020 Opening Balance	2020 Transfer to Reserves	2021 Projected Transfers to Reserves	2020 Transfer to Operating	2020 Transfer to Capital	2021 Projected Transfers out	2021 Projected Ending Balance
Discretionary Reserves							
Hall Renovations/AODA	\$ 1,016,061.39	\$ 250,000.00	\$ 250,000.00			\$ (1,516,061.39)	\$ -
Consolidated Creemore BIA	\$ 8,694.00						\$ 8,694.00
Working Fund	\$ 1,333,012.33	\$ 25,000.00	\$ 25,000.00			\$ (30,000.00)	\$ 1,353,012.33
Legal Fees/Assessment Contingency	\$ 307,341.36						\$ 307,341.36
Tax Stabilization Reserve	\$ 608,052.73	\$ 250,000.00		\$ (22,000.00)	\$ (120,000.00)	\$ (210,000.00)	\$ 506,052.73
Land Sales	\$ (3,677.26)						\$ (3,677.26)
Roads Equipment Replacement	\$ 318,115.83	\$ 290,100.00	\$ 290,100.00			\$ (750,000.00)	\$ 148,315.83
Roads Gravel Reserve			\$ 150,000.00				\$ 150,000.00
Roads Building	\$ 400,000.00						\$ 400,000.00
Fire Equipment Replacement	\$ 896,128.22	\$ 350,000.00	\$ 350,000.00		\$ (160,000.00)		\$ 1,436,128.22
Fire Building	\$ 400,000.00	\$ 100,000.00	\$ 100,000.00				\$ 600,000.00
Water Equipment Replacement	\$ 3,293,389.68						\$ 3,293,389.68
Water Operations Reserve	\$ 3,521,414.10	\$ 593,120.00	\$ 150,000.00				\$ 4,264,534.10
Sewer Equipment Replacement	\$ (1,055,106.16)						\$ (1,055,106.16)
Sewer Operations Reserve	\$ 697,151.09	\$ 230,607.00	\$ 150,000.00				\$ 1,077,758.09
Parks Equipment	\$ 107,340.79	\$ 25,000.00	\$ 25,000.00			\$ (25,000.00)	\$ 132,340.79
Stayner Arena Equipment Replacement	\$ 527,509.35	\$ 65,000.00	\$ 65,000.00				\$ 657,509.35
Creemore Arena Equipment Replacement	\$ 454,594.47	\$ 65,000.00	\$ 65,000.00				\$ 584,594.47
New Lowell Playground Equipment	\$ -						\$ -
Modernization Grant	\$ 673,635.00			\$ (673,635.00)			\$ -
Municipal By-law Enforcement	\$ 28,382.76	\$ 6,500.00	\$ 15,000.00				\$ 49,882.76
Library	\$ 110,093.45						\$ 110,093.45
Library Donations	\$ 26,649.08						\$ 26,649.08
Library Building	\$ (3,551,139.92)	\$ 175,000.00	\$ 175,000.00			\$ 3,201,139.92	\$ -
Creemore Medical Centre	\$ (30,443.23)			\$ (6,200.00)			\$ (36,643.23)
Capital Grants	\$ 480,997.58						\$ 480,997.58
Budgeted Items		\$ 30,000.00	\$ 30,000.00				\$ 60,000.00
Stayner Kinsmen Park	\$ 30,000.00						\$ 30,000.00
Station Park	\$ 15,000.00						\$ 15,000.00
Landfill Payout	\$ 2,010,684.00						\$ 2,010,684.00
Roads Project Reserve	\$ 76,670.79					\$ 76,670.79	\$ 76,670.79
Parks Project Reserve	\$ 292,251.92						\$ 292,251.92
Municipal Election	\$ 39,913.45	\$ 16,000.00	\$ 16,000.00				\$ 71,913.45
Community Economic Development	\$ 599,781.73	\$ 55,000.00	\$ 55,000.00	\$ (100,000.00)		\$ (25,000.00)	\$ 584,781.73
Bridges Construction	\$ 2,493,459.07	\$ 788,000.00	\$ 788,000.00		\$ (545,277.00)	\$ (1,416,000.00)	\$ 2,108,182.07
Snow Event	\$ 100,000.00						\$ 100,000.00
Accessibility Capital Projects	\$ 122,200.00	\$ 25,000.00	\$ 25,000.00	\$ (5,000.00)			\$ 167,200.00
IT Reserve	\$ 123,718.75	\$ 51,000.00	\$ 51,000.00		\$ (14,000.00)	\$ (50,000.00)	\$ 161,718.75
Admin Building Replacement	\$ 99,461.05	\$ 50,000.00	\$ 50,000.00				\$ 199,461.05
CGMH Reserve transfer	\$ 150,000.00	\$ 100,000.00	\$ 200,000.00				\$ 450,000.00
Energy Efficiency Grant	\$ 50,389.01						\$ 50,389.01
Cemetery Maintenance	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00				\$ 15,000.00
Senior Accesible Housing	\$ -	\$ 150,000.00	\$ 150,000.00				\$ 300,000.00
sub total	\$ 16,776,726.41	\$ 3,695,327.00	\$ 3,180,100.00	\$ (806,835.00)	\$ (839,277.00)	\$ (744,250.68)	\$ 21,185,119.94

CONSOLIDATED OPERATING FINANCIAL REPORT



For Period Ending 31-Dec-2020

CLEARVIEW

	2019	2019	2020	2020	PROPOSED 2021	2021-2020	2021-2020
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	\$ VARIANCE	% VARIANCE
OPERATING							
REVENUE							
GRANTS	-1,179,700.00	-2,456,349.58	-1,259,400.00	-1,196,517.88	-1,178,570.00	80,830.00	-6.42
USER FEES	-6,606,900.00	-7,173,867.23	-7,018,800.00	-6,033,126.95	-7,303,500.00	-284,700.00	4.06
OTHER INCOME	-1,040,220.00	-7,505,453.91	-1,061,326.00	-1,649,075.95	-1,066,100.00	-4,774.00	0.45
TRANSFER FROM RESERVES	-874,830.00	-407,430.73	-1,122,100.00	0.00	-1,183,490.00	-61,390.00	5.47
OWN PURPOSE TAX	-16,324,766.00	-16,314,089.88	-16,998,274.00	-16,975,984.23	-16,998,274.00	0.00	0.00
DEVELOPMENT CHARGES	-2,955,600.00	-2,469,773.54	-2,956,000.00	-5,276,121.29	-2,956,000.00	0.00	0.00
SURPLUS/DEFICIT	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total REVENUE	-28,982,016.00	-36,326,964.87	-30,415,900.00	-31,130,826.30	-30,685,934.00	-270,034.00	0.89
EXPENSE							
SALARIES, WAGES & BENEFITS	6,294,338.00	6,160,254.34	6,674,200.00	6,127,100.34	6,819,595.00	145,395.00	2.18
ADMINISTRATION	3,737,389.00	4,057,608.32	4,267,200.00	3,260,670.60	4,296,600.00	29,400.00	0.69
CONTRACTED SERVICES	4,018,500.00	3,642,085.36	3,958,200.00	3,397,220.19	3,762,900.00	-195,300.00	-4.93
FACILITY UTILITIES	911,300.00	1,010,778.94	927,000.00	794,979.27	913,350.00	-13,650.00	-1.47
FACILITY MAINTENANCE	453,100.00	480,753.67	617,800.00	433,611.60	561,500.00	-56,300.00	-9.11
INSURANCE	302,996.00	310,422.44	324,700.00	348,403.71	355,000.00	30,300.00	9.33
VEHICLES & EQUIPMENT	487,500.00	501,368.19	528,700.00	516,237.64	541,300.00	12,600.00	2.38
AMORTIZATION	0.00	2,005,625.00	0.00	0.00	0.00	0.00	0.00
TRANSFER TO RESERVES	5,360,563.00	11,683,576.46	5,372,800.00	1,737,528.22	6,033,850.00	661,050.00	12.30
TRANSFER TO CAPITAL	495,200.00	697,764.26	405,200.00	0.00	411,420.00	6,220.00	1.54
Total EXPENSE	22,060,886.00	30,550,236.98	23,075,800.00	16,615,751.57	23,695,515.00	619,715.00	2.69
WORKS EXPENSE							
SALARIES, WAGES & BENEFITS	1,579,530.00	1,687,084.13	1,645,300.00	1,612,113.43	1,677,700.00	32,400.00	1.97
ADMINISTRATION	1,284,200.00	1,408,550.94	1,293,000.00	1,140,289.17	1,374,100.00	81,100.00	6.27
CONTRACTED SERVICES	1,197,400.00	1,220,711.82	1,413,000.00	1,408,460.64	1,340,200.00	-72,800.00	-5.15
FACILITY UTILITIES	57,200.00	28,964.61	58,000.00	27,145.98	60,000.00	2,000.00	3.45
FACILITY MAINTENANCE	97,400.00	128,037.64	100,000.00	133,783.32	103,000.00	3,000.00	3.00
INSURANCE	115,900.00	117,275.59	116,000.00	124,544.26	137,000.00	21,000.00	18.10
VEHICLES & EQUIPMENT	818,300.00	835,290.16	829,000.00	804,881.19	858,000.00	29,000.00	3.50
AMORTIZATION	0.00	1,698,823.00	0.00	0.00	0.00	0.00	0.00
TRANSFER TO RESERVES	1,078,100.00	1,213,863.00	1,078,000.00	888,000.00	1,128,000.00	50,000.00	4.64
TRANSFER TO CAPITAL	693,100.00	488,036.39	807,800.00	0.00	983,630.00	175,830.00	21.77
Total WORKS EXPENSE	6,921,130.00	8,826,637.28	7,340,100.00	6,139,217.99	7,661,630.00	321,530.00	4.38
Total OPERATING	0.00	3,049,909.39	0.00	-8,375,856.74	671,211.00	671,211.00	0.00

BUILDING INSPECTION FINANCIAL REPORT



For Period Ending 31-Dec-2020

CLEARVIEW

zbd	2019	2019	2020	2020	PROPOSED 2021	2021-2020	2021-2020
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	\$ VARIANCE	% VARIANCE
OPERATING							
REVENUE							
USER FEES	-458,500.00	-827,000.75	-542,000.00	-557,394.56	-557,400.00	-15,400.00	2.84
OTHER INCOME	-45,000.00	-34,395.95	-45,000.00	-25,834.95	-45,000.00	0.00	0.00
TRANSFER FROM RESERVES	0.00	0.00	0.00	0.00	-41,600.00	-41,600.00	0.00
SURPLUS/DEFICIT	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total REVENUE	-503,500.00	-861,396.70	-587,000.00	-583,229.51	-644,000.00	-57,000.00	9.71
EXPENSE							
SALARIES, WAGES & BENEFITS	345,596.00	362,163.68	418,700.00	376,982.38	464,100.00	45,400.00	10.84
ADMINISTRATION	105,300.00	91,554.39	107,700.00	244,903.38	144,500.00	36,800.00	34.17
CONTRACTED SERVICES	9,200.00	10,720.22	28,000.00	11,455.11	19,400.00	-8,600.00	-30.71
FACILITY UTILITIES	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FACILITY MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00
INSURANCE	6,300.00	6,209.91	7,000.00	6,282.63	7,000.00	0.00	0.00
VEHICLES & EQUIPMENT	8,200.00	4,662.42	8,000.00	2,740.33	9,000.00	1,000.00	12.50
AMORTIZATION	0.00	4,062.00	0.00	0.00	0.00	0.00	0.00
TRANSFER TO RESERVES	28,904.00	386,086.08	17,600.00	0.00	0.00	-17,600.00	-100.00
TRANSFER TO CAPITAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total EXPENSE	503,500.00	865,458.70	587,000.00	642,363.83	644,000.00	57,000.00	9.71
Total OPERATING	0.00	4,062.00	0.00	59,134.32	0.00	0.00	0.00

MUNI BY-LAW & CROSSING GUARD FIN REPORT



For Period Ending 31-Dec-2020

CLEARVIEW

zbl	2019	2019	2020	2020	PROPOSED 2021	2021-2020	2021-2020
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	\$ VARIANCE	% VARIANCE
OPERATING							
REVENUE							
GRANTS	-20,400.00	-4,756.08	-21,000.00	-2,154.90	-34,000.00	-13,000.00	61.90
USER FEES	-116,200.00	-116,772.67	-119,000.00	-46,426.49	-121,000.00	-2,000.00	1.68
OTHER INCOME	0.00	-2,998.00	-1,000.00	-17,990.00	-1,000.00	0.00	0.00
Total REVENUE	-136,600.00	-124,526.75	-141,000.00	-66,571.39	-156,000.00	-15,000.00	10.64
EXPENSE							
SALARIES, WAGES & BENEFITS	181,593.00	197,503.31	231,000.00	209,384.81	255,831.00	24,831.00	10.75
ADMINISTRATION	43,700.00	20,915.60	65,500.00	15,237.06	66,700.00	1,200.00	1.83
CONTRACTED SERVICES	14,900.00	11,979.85	23,500.00	32,403.04	23,500.00	0.00	0.00
INSURANCE	5,700.00	5,727.91	12,000.00	5,821.63	12,000.00	0.00	0.00
VEHICLES & EQUIPMENT	10,000.00	7,201.26	26,200.00	9,682.41	27,000.00	800.00	3.05
AMORTIZATION	0.00	2,466.00	0.00	0.00	0.00	0.00	0.00
TRANSFER TO RESERVES	6,500.00	7,000.00	15,000.00	15,000.00	15,000.00	0.00	0.00
Total EXPENSE	262,393.00	252,793.93	373,200.00	287,528.95	400,031.00	26,831.00	7.19
Total OPERATING	125,793.00	128,267.18	232,200.00	220,957.56	244,031.00	11,831.00	5.10

CREEMORE MEDICAL CENTRE FIN REPORT



For Period Ending 31-Dec-2020

CLEARVIEW

ZCMC	2019	2019	2020	2020	PROPOSED 2021	2021-2020	2021-2020
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	\$ VARIANCE	% VARIANCE
OPERATING							
REVENUE							
USER FEES	-63,200.00	-66,143.02	-66,000.00	-76,027.51	-70,460.00	-4,460.00	6.76
OTHER INCOME	-4,200.00	-7,578.66	-4,000.00	-6,027.17	-4,000.00	0.00	0.00
TRANSFER FROM RESERVES	-6,300.00	-14,516.73	-5,300.00	0.00	-2,740.00	2,560.00	-48.30
Total REVENUE	-73,700.00	-88,238.41	-75,300.00	-82,054.68	-77,200.00	-1,900.00	2.52
EXPENSE							
ADMINISTRATION	38,500.00	35,195.47	39,300.00	20,987.35	40,200.00	900.00	2.29
CONTRACTED SERVICES	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FACILITY UTILITIES	16,500.00	14,072.44	17,000.00	11,680.41	18,000.00	1,000.00	5.88
FACILITY MAINTENANCE	15,900.00	37,498.32	16,000.00	20,209.73	16,000.00	0.00	0.00
INSURANCE	2,700.00	2,314.00	3,000.00	2,504.00	3,000.00	0.00	0.00
AMORTIZATION	0.00	32,458.00	0.00	0.00	0.00	0.00	0.00
TRANSFER TO RESERVES	100.00	0.00	0.00	0.00	0.00	0.00	0.00
TRANSFER TO CAPITAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total EXPENSE	73,700.00	121,538.23	75,300.00	55,381.49	77,200.00	1,900.00	2.52
Total OPERATING	0.00	33,299.82	0.00	-26,673.19	0.00	0.00	0.00

ECONOMIC DEVELOPMENT FINANCIAL REPORT



CLEARVIEW

For Period Ending 31-Dec-2020

zedc	2019	2019	2020	2020	PROPOSED 2021	2021-2020	2021-2020
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	\$ VARIANCE	% VARIANCE
OPERATING							
REVENUE							
GRANTS	0.00	-50,000.00	-50,000.00	0.00	0.00	50,000.00	-100.00
OTHER INCOME	0.00	-500.00	0.00	0.00	0.00	0.00	0.00
TRANSFER FROM RESERVES	-100,000.00	0.00	0.00	0.00	-135,000.00	-135,000.00	0.00
Total REVENUE	-100,000.00	-50,500.00	-50,000.00	0.00	-135,000.00	-85,000.00	170.00
EXPENSE							
SALARIES, WAGES & BENEFITS	0.00	0.00	0.00	0.00	0.00	0.00	0.00
ADMINISTRATION	267,500.00	124,898.16	168,000.00	114,354.40	168,000.00	0.00	0.00
CONTRACTED SERVICES	55,000.00	35,074.91	5,000.00	18,082.66	75,000.00	70,000.00	1,400.00
AMORTIZATION	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TRANSFER TO RESERVES	55,000.00	105,000.00	0.00	0.00	0.00	0.00	0.00
Total EXPENSE	377,500.00	264,973.07	173,000.00	132,437.06	243,000.00	70,000.00	40.46
Total OPERATING	277,500.00	214,473.07	123,000.00	132,437.06	108,000.00	-15,000.00	-12.20

FIRE & EMERGENCY PLANNING FIN REPORT



For Period Ending 31-Dec-2020

CLEARVIEW

zfr	2019	2019	2020	2020	PROPOSED 2021	2021-2020	2021-2020
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	\$ VARIANCE	% VARIANCE
OPERATING							
REVENUE							
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USER FEES	-88,100.00	-112,894.22	-88,000.00	-112,803.86	-88,000.00	0.00	0.00
OTHER INCOME	-700.00	-8,420.01	-2,100.00	-41,126.42	-2,100.00	0.00	0.00
TRANSFER FROM RESERVES	-114,100.00	-74,100.00	-114,000.00	0.00	-74,000.00	40,000.00	-35.09
Total REVENUE	-202,900.00	-195,414.23	-204,100.00	-153,930.28	-164,100.00	40,000.00	-19.60
EXPENSE							
SALARIES, WAGES & BENEFITS	805,007.00	812,807.71	890,000.00	902,731.06	851,800.00	-38,200.00	-4.29
ADMINISTRATION	350,100.00	316,334.60	369,300.00	283,965.06	379,400.00	10,100.00	2.73
CONTRACTED SERVICES	60,000.00	11,420.57	60,000.00	9,088.13	11,000.00	-49,000.00	-81.67
FACILITY UTILITIES	75,900.00	64,590.45	76,000.00	44,374.38	80,000.00	4,000.00	5.26
FACILITY MAINTENANCE	75,900.00	88,317.50	89,000.00	64,333.20	91,200.00	2,200.00	2.47
INSURANCE	44,796.00	49,291.62	54,500.00	74,155.38	63,500.00	9,000.00	16.51
VEHICLES & EQUIPMENT	132,900.00	232,179.79	146,300.00	189,721.77	152,000.00	5,700.00	3.90
AMORTIZATION	0.00	409,698.00	0.00	0.00	0.00	0.00	0.00
TRANSFER TO RESERVES	450,000.00	450,000.00	450,000.00	450,000.00	450,000.00	0.00	0.00
TRANSFER TO CAPITAL	131,000.00	114,353.68	131,000.00	0.00	155,000.00	24,000.00	18.32
Total EXPENSE	2,125,603.00	2,548,993.92	2,266,100.00	2,018,368.98	2,233,900.00	-32,200.00	-1.42
Total OPERATING	1,922,703.00	2,353,579.69	2,062,000.00	1,864,438.70	2,069,800.00	7,800.00	0.38

GENERAL ADMINISTRATION FINANCIAL REPORT



For Period Ending 31-Dec-2020

CLEARVIEW

	2019	2019	2020	2020	PROPOSED 2021	2021-2020	2021-2020
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	\$ VARIANCE	% VARIANCE
OPERATING							
REVENUE							
GRANTS	-1,024,000.00	-2,120,461.00	-1,024,000.00	-1,039,455.41	-1,024,000.00	0.00	0.00
USER FEES	-43,000.00	-59,626.68	-44,000.00	-62,664.60	-44,000.00	0.00	0.00
OTHER INCOME	-563,720.00	-880,215.29	-569,726.00	-896,263.42	-564,500.00	5,226.00	-0.92
TRANSFER FROM RESERVES	-238,100.00	-40,774.00	-52,600.00	0.00	-232,600.00	-180,000.00	342.21
OWN PURPOSE TAX	-16,324,766.00	-16,314,089.88	-16,998,274.00	-16,975,984.23	-16,998,274.00	0.00	0.00
SURPLUS/DEFICIT	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total REVENUE	-18,193,586.00	-19,415,166.85	-18,688,600.00	-18,974,367.66	-18,863,374.00	-174,774.00	0.94
EXPENSE							
SALARIES, WAGES & BENEFITS	1,917,191.00	1,881,087.68	2,030,500.00	1,917,030.37	2,087,850.00	57,350.00	2.82
ADMINISTRATION	1,144,309.00	1,471,725.21	1,026,700.00	982,721.37	1,035,400.00	8,700.00	0.85
CONTRACTED SERVICES	2,746,700.00	2,675,347.92	2,608,000.00	2,547,169.11	2,747,000.00	139,000.00	5.33
FACILITY UTILITIES	49,200.00	42,958.52	49,000.00	32,467.99	52,000.00	3,000.00	6.12
FACILITY MAINTENANCE	58,700.00	26,694.90	59,000.00	44,057.36	60,000.00	1,000.00	1.69
INSURANCE	63,300.00	65,363.49	65,000.00	66,810.47	77,000.00	12,000.00	18.46
VEHICLES & EQUIPMENT	15,700.00	12,551.29	15,000.00	16,234.46	16,000.00	1,000.00	6.67
AMORTIZATION	0.00	119,983.00	0.00	0.00	0.00	0.00	0.00
TRANSFER TO RESERVES	486,005.00	1,007,785.00	512,000.00	512,000.00	562,000.00	50,000.00	9.77
TRANSFER TO CAPITAL	29,500.00	244,177.39	49,500.00	0.00	29,500.00	-20,000.00	-40.40
Total EXPENSE	6,510,605.00	7,547,674.40	6,414,700.00	6,118,491.13	6,666,750.00	252,050.00	3.93
Total OPERATING	-11,682,981.00	-11,867,492.45	-12,273,900.00	-12,855,876.53	-12,196,624.00	77,276.00	-0.63

TOWNSHIP OF CLEARVIEW
INFORMATION SERVICES



CLEARVIEW

For Period Ending 31-Dec-2020

Account	2019	2019	2020	2020	PROPOSED 2021	2021-2020	2021-2020
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	\$ VARIANCE	% VARIANCE
OPERATING							
REVENUE							
OTHER INCOME	0.00	-245.00	0.00	-465.00	0.00	0.00	0.00
TRANSFER FROM RESERVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total REVENUE	0.00	-245.00	0.00	-465.00	0.00	0.00	0.00
EXPENSE							
SALARIES, WAGES & BENEFITS	180,118.00	178,744.83	185,200.00	182,067.67	190,000.00	4,800.00	2.59
ADMINISTRATION	16,400.00	14,806.63	18,000.00	11,273.74	18,000.00	0.00	0.00
CONTRACTED SERVICES	82,800.00	84,916.23	97,000.00	91,029.91	103,000.00	6,000.00	6.19
VEHICLES & EQUIPMENT	4,300.00	798.94	4,000.00	564.86	4,000.00	0.00	0.00
AMORTIZATION	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TRANSFER TO RESERVES	51,000.00	51,000.00	51,000.00	51,000.00	51,000.00	0.00	0.00
TRANSFER TO CAPITAL	29,500.00	34,150.14	29,500.00	0.00	29,500.00	0.00	0.00
Total EXPENSE	364,118.00	364,416.77	384,700.00	335,936.18	395,500.00	10,800.00	2.81
Total OPERATING	364,118.00	364,171.77	384,700.00	335,471.18	395,500.00	10,800.00	2.81

PUBLIC LIBRARY FINANCIAL REPORT



For Period Ending 31-Dec-2020

CLEARVIEW

zlb	2019	2019	2020	2020	PROPOSED 2021	2021-2020	2021-2020
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	\$ VARIANCE	% VARIANCE
OPERATING							
REVENUE							
GRANTS	-33,000.00	-32,523.00	-37,900.00	-126.00	-32,570.00	5,330.00	-14.06
USER FEES	-4,000.00	-3,240.00	-3,200.00	-3,780.00	-3,240.00	-40.00	1.25
OTHER INCOME	-25,000.00	-28,689.04	-22,000.00	-35,896.40	-7,000.00	15,000.00	-68.18
TRANSFER FROM RESERVES	-51,000.00	-17,160.00	-89,200.00	0.00	-17,200.00	72,000.00	-80.72
SURPLUS/DEFICIT	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total REVENUE	-113,000.00	-81,612.04	-152,300.00	-39,802.40	-60,010.00	92,290.00	-60.60
EXPENSE							
SALARIES, WAGES & BENEFITS	575,997.00	613,503.26	610,000.00	584,714.97	651,780.00	41,780.00	6.85
ADMINISTRATION	83,200.00	75,945.28	278,500.00	91,393.89	267,600.00	-10,900.00	-3.91
CONTRACTED SERVICES	30,800.00	22,868.16	30,800.00	18,871.84	30,800.00	0.00	0.00
FACILITY UTILITIES	43,000.00	23,718.19	43,000.00	21,532.79	51,350.00	8,350.00	19.42
FACILITY MAINTENANCE	35,800.00	18,711.15	137,800.00	28,338.17	43,300.00	-94,500.00	-68.58
INSURANCE	26,200.00	26,534.82	26,700.00	28,077.26	27,400.00	700.00	2.62
VEHICLES & EQUIPMENT	1,700.00	809.86	6,200.00	2,272.42	4,300.00	-1,900.00	-30.65
AMORTIZATION	0.00	92,199.00	0.00	0.00	0.00	0.00	0.00
TRANSFER TO RESERVES	175,000.00	187,172.00	0.00	175,000.00	0.00	0.00	0.00
TRANSFER TO CAPITAL	90,700.00	83,598.75	90,700.00	0.00	91,920.00	1,220.00	1.35
Total EXPENSE	1,062,397.00	1,145,060.47	1,223,700.00	950,201.34	1,168,450.00	-55,250.00	-4.51
Total OPERATING	949,397.00	1,063,448.43	1,071,400.00	910,398.94	1,108,440.00	37,040.00	3.46

POLICE (OPP)



CLEARVIEW

For Period Ending 31-Dec-2020

zopp	2019	2019	2020	2020	PROPOSED 2021	2021-2020	2021-2020
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	\$ VARIANCE	% VARIANCE
OPERATING							
REVENUE							
TRANSFER FROM RESERVES	-15,600.00	-15,600.00	-15,600.00	0.00	-15,600.00	0.00	0.00
Total REVENUE	-15,600.00	-15,600.00	-15,600.00	0.00	-15,600.00	0.00	0.00
EXPENSE							
ADMINISTRATION	18,100.00	17,561.70	18,000.00	18,590.51	18,000.00	0.00	0.00
CONTRACTED SERVICES	2,260,000.00	2,229,358.59	2,260,000.00	2,255,993.65	2,236,000.00	-24,000.00	-1.06
FACILITY UTILITIES	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FACILITY MAINTENANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00
INSURANCE	100.00	99.00	0.00	107.00	0.00	0.00	0.00
TRANSFER TO RESERVES	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total EXPENSE	2,278,200.00	2,247,019.29	2,278,000.00	2,274,691.16	2,254,000.00	-24,000.00	-1.05
Total OPERATING	2,262,600.00	2,231,419.29	2,262,400.00	2,274,691.16	2,238,400.00	-24,000.00	-1.06

LAND USE PLANNING & ZONING FIN REPORT



For Period Ending 31-Dec-2020

CLEARVIEW

zpl	2019	2019	2020	2020	PROPOSED 2021	2021-2020	2021-2020
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	\$ VARIANCE	% VARIANCE
OPERATING							
REVENUE							
GRANTS	-1,500.00	0.00	-27,000.00	0.00	0.00	27,000.00	-100.00
USER FEES	-122,500.00	-246,650.00	-124,000.00	-161,662.40	-124,000.00	0.00	0.00
OTHER INCOME	-22,700.00	-51,496.00	-23,000.00	-54,080.00	-23,000.00	0.00	0.00
TRANSFER FROM RESERVES	-62,250.00	0.00	-90,000.00	0.00	0.00	90,000.00	-100.00
Total REVENUE	-208,950.00	-298,146.00	-264,000.00	-215,742.40	-147,000.00	117,000.00	-44.32
EXPENSE							
SALARIES, WAGES & BENEFITS	565,623.00	468,314.09	484,400.00	461,409.89	487,500.00	3,100.00	0.64
ADMINISTRATION	87,500.00	40,630.63	93,000.00	17,427.68	103,000.00	10,000.00	10.75
CONTRACTED SERVICES	153,400.00	69,072.39	218,000.00	43,832.78	138,000.00	-80,000.00	-36.70
INSURANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00
VEHICLES & EQUIPMENT	1,900.00	0.00	2,000.00	114.49	2,000.00	0.00	0.00
AMORTIZATION	0.00	280.00	0.00	0.00	0.00	0.00	0.00
TRANSFER TO RESERVES	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	0.00	0.00
TRANSFER TO CAPITAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total EXPENSE	838,423.00	608,297.11	827,400.00	552,784.84	760,500.00	-66,900.00	-8.09
Total OPERATING	629,473.00	310,151.11	563,400.00	337,042.44	613,500.00	50,100.00	8.89

PARKS & RECREATION FINANCIAL REPORT



For Period Ending 31-Dec-2020

CLEARVIEW

zpr	2019	2019	2020	2020	PROPOSED 2021	2021-2020 \$	2021-2020 %
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	VARIANCE	VARIANCE
OPERATING							
REVENUE							
GRANTS	-30,800.00	-133,669.19	-8,000.00	-4,838.81	-18,000.00	-10,000.00	125.00
USER FEES	-558,100.00	-767,380.83	-579,900.00	-156,315.76	-584,100.00	-4,200.00	0.72
OTHER INCOME	-46,500.00	-103,064.75	-41,000.00	-189,213.94	-66,000.00	-25,000.00	60.98
TRANSFER FROM RESERVES	-31,980.00	-24,600.00	-37,000.00	0.00	-37,000.00	0.00	0.00
Total REVENUE	-667,380.00	-1,028,714.77	-665,900.00	-350,368.51	-705,100.00	-39,200.00	5.89
EXPENSE							
SALARIES, WAGES & BENEFITS	995,758.00	1,010,486.18	1,149,300.00	907,397.09	1,268,834.00	119,534.00	10.40
ADMINISTRATION	519,680.00	661,009.71	498,100.00	195,407.49	553,800.00	55,700.00	11.18
CONTRACTED SERVICES	28,000.00	61,440.23	50,000.00	57,219.72	50,000.00	0.00	0.00
FACILITY UTILITIES	196,200.00	231,646.00	201,000.00	158,549.81	204,000.00	3,000.00	1.49
FACILITY MAINTENANCE	172,300.00	262,413.26	193,000.00	168,243.34	184,000.00	-9,000.00	-4.66
INSURANCE	70,600.00	70,878.46	71,000.00	75,201.81	75,600.00	4,600.00	6.48
VEHICLES & EQUIPMENT	107,200.00	96,464.22	109,000.00	69,178.45	100,000.00	-9,000.00	-8.26
AMORTIZATION	0.00	257,650.00	0.00	0.00	0.00	0.00	0.00
TRANSFER TO RESERVES	404,727.00	455,519.19	405,000.00	405,000.00	405,000.00	0.00	0.00
TRANSFER TO CAPITAL	244,000.00	255,634.44	134,000.00	0.00	135,000.00	1,000.00	0.75
Total EXPENSE	2,738,465.00	3,363,141.69	2,810,400.00	2,036,197.71	2,976,234.00	165,834.00	5.90
Total OPERATING	2,071,085.00	2,334,426.92	2,144,500.00	1,685,829.20	2,271,134.00	126,634.00	5.91

PUBLIC WORKS FINANCIAL REPORT



For Period Ending 31-Dec-2020

CLEARVIEW

zpw	2019	2019	2020	2020	PROPOSED 2021	2021-2020	2021-2020
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	\$ VARIANCE	% VARIANCE
OPERATING							
REVENUE							
GRANTS	-70,000.00	-144,371.12	-129,000.00	-149,942.76	-70,000.00	59,000.00	-45.74
USER FEES	-971,100.00	-1,152,182.14	-1,062,700.00	-935,375.66	-1,072,300.00	-9,600.00	0.90
OTHER INCOME	-122,500.00	-184,735.08	-123,000.00	-142,716.85	-123,000.00	0.00	0.00
TRANSFER FROM RESERVES	0.00	0.00	-55,000.00	0.00	-75,000.00	-20,000.00	36.36
Total REVENUE	-1,163,600.00	-1,481,288.34	-1,369,700.00	-1,228,035.27	-1,340,300.00	29,400.00	-2.15
EXPENSE							
ADMINISTRATION	79,100.00	75,188.55	79,000.00	79,884.62	85,600.00	6,600.00	8.35
CONTRACTED SERVICES	0.00	0.00	0.00	0.00	0.00	0.00	0.00
FACILITY UTILITIES	147,900.00	196,319.19	151,000.00	174,453.28	154,000.00	3,000.00	1.99
VEHICLES & EQUIPMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00
AMORTIZATION	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total EXPENSE	227,000.00	271,507.74	230,000.00	254,337.90	239,600.00	9,600.00	4.17
WORKS EXPENSE							
SALARIES, WAGES & BENEFITS	1,579,530.00	1,687,084.13	1,645,300.00	1,612,113.43	1,677,700.00	32,400.00	1.97
ADMINISTRATION	1,284,200.00	1,408,550.94	1,293,000.00	1,140,289.17	1,374,100.00	81,100.00	6.27
CONTRACTED SERVICES	1,197,400.00	1,220,711.82	1,413,000.00	1,408,460.64	1,340,200.00	-72,800.00	-5.15
FACILITY UTILITIES	57,200.00	28,964.61	58,000.00	27,145.98	60,000.00	2,000.00	3.45
FACILITY MAINTENANCE	97,400.00	128,037.64	100,000.00	133,783.32	103,000.00	3,000.00	3.00
INSURANCE	115,900.00	117,275.59	116,000.00	124,544.26	137,000.00	21,000.00	18.10
VEHICLES & EQUIPMENT	818,300.00	835,290.16	829,000.00	804,881.19	858,000.00	29,000.00	3.50
AMORTIZATION	0.00	1,698,823.00	0.00	0.00	0.00	0.00	0.00
TRANSFER TO RESERVES	1,078,100.00	1,213,863.00	1,078,000.00	888,000.00	1,128,000.00	50,000.00	4.64
TRANSFER TO CAPITAL	693,100.00	488,036.39	807,800.00	0.00	983,630.00	175,830.00	21.77
Total WORKS EXPENSE	6,921,130.00	8,826,637.28	7,340,100.00	6,139,217.99	7,661,630.00	321,530.00	4.38
Total OPERATING	5,984,530.00	7,616,856.68	6,200,400.00	5,165,520.62	6,560,930.00	360,530.00	5.81

SEWER SYSTEMS FINANCIAL REPORT



CLEARVIEW

For Period Ending 31-Dec-2020

ZSW	2019	2019	2020	2020	PROPOSED 2021	2021-2020	2021-2020
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	\$ VARIANCE	% VARIANCE
OPERATING							
REVENUE							
GRANTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00
USER FEES	-1,557,700.00	-1,473,921.07	-1,632,000.00	-1,417,150.29	-1,730,000.00	-98,000.00	6.00
OTHER INCOME	-209,200.00	-216,404.63	-230,500.00	-248,607.56	-230,500.00	0.00	0.00
TRANSFER FROM RESERVES	-179,700.00	-44,280.00	-180,000.00	0.00	-204,350.00	-24,350.00	13.53
Total REVENUE	-1,946,600.00	-1,734,605.70	-2,042,500.00	-1,665,757.85	-2,164,850.00	-122,350.00	5.99
EXPENSE							
SALARIES, WAGES & BENEFITS	120,393.00	121,970.16	118,300.00	115,649.97	150,300.00	32,000.00	27.05
ADMINISTRATION	590,500.00	587,075.97	580,000.00	437,302.63	447,100.00	-132,900.00	-22.91
CONTRACTED SERVICES	601,100.00	508,654.46	591,000.00	380,764.44	535,200.00	-55,800.00	-9.44
FACILITY UTILITIES	244,200.00	350,697.97	249,000.00	283,500.70	254,000.00	5,000.00	2.01
FACILITY MAINTENANCE	71,400.00	21,328.71	72,000.00	50,042.04	100,000.00	28,000.00	38.89
INSURANCE	46,700.00	47,111.41	48,000.00	50,167.26	49,500.00	1,500.00	3.13
VEHICLES & EQUIPMENT	41,700.00	39,087.75	43,000.00	64,592.10	66,000.00	23,000.00	53.49
AMORTIZATION	0.00	654,467.00	0.00	0.00	0.00	0.00	0.00
TRANSFER TO RESERVES	230,607.00	81,388.77	341,200.00	150,528.22	562,750.00	221,550.00	64.93
TRANSFER TO CAPITAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total EXPENSE	1,946,600.00	2,411,782.20	2,042,500.00	1,532,547.36	2,164,850.00	122,350.00	5.99
Total OPERATING	0.00	677,176.50	0.00	-133,210.49	0.00	0.00	0.00

WATER SYSTEMS FINANCIAL REPORT



CLEARVIEW

For Period Ending 31-Dec-2020

zwt	2019	2019	2020	2020	PROPOSED 2021	2021-2020	2021-2020
	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	\$ VARIANCE	% VARIANCE
OPERATING							
REVENUE							
GRANTS	0.00	-7,050.00	-12,500.00	0.00	0.00	12,500.00	-100.00
USER FEES	-2,624,500.00	-2,329,277.39	-2,757,000.00	-2,485,535.82	-2,908,000.00	-151,000.00	5.48
OTHER INCOME	-700.00	-6,006,234.96	-1,000.00	-9,309.24	-1,000.00	0.00	0.00
TRANSFER FROM RESERVES	-191,400.00	-192,000.00	-499,000.00	0.00	-499,000.00	0.00	0.00
Total REVENUE	-2,816,600.00	-8,534,562.35	-3,269,500.00	-2,494,845.06	-3,408,000.00	-138,500.00	4.24
EXPENSE							
SALARIES, WAGES & BENEFITS	787,180.00	692,418.27	742,000.00	651,799.80	601,600.00	-140,400.00	-18.92
ADMINISTRATION	695,500.00	682,032.91	1,130,100.00	891,440.07	1,173,300.00	43,200.00	3.82
CONTRACTED SERVICES	374,400.00	263,532.34	348,900.00	296,416.02	208,000.00	-140,900.00	-40.38
FACILITY UTILITIES	138,400.00	86,776.18	141,000.00	68,419.91	100,000.00	-41,000.00	-29.08
FACILITY MAINTENANCE	23,100.00	25,789.83	51,000.00	58,387.76	67,000.00	16,000.00	31.37
INSURANCE	36,700.00	36,990.82	37,500.00	39,383.27	40,000.00	2,500.00	6.67
VEHICLES & EQUIPMENT	168,200.00	108,411.60	173,000.00	161,701.21	165,000.00	-8,000.00	-4.62
AMORTIZATION	0.00	431,814.00	0.00	0.00	0.00	0.00	0.00
TRANSFER TO RESERVES	593,120.00	6,628,472.00	646,000.00	0.00	1,053,100.00	407,100.00	63.02
TRANSFER TO CAPITAL	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total EXPENSE	2,816,600.00	8,956,237.95	3,269,500.00	2,167,548.04	3,408,000.00	138,500.00	4.24
Total OPERATING	0.00	421,675.60	0.00	-327,297.02	0.00	0.00	0.00